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Wessex Appraisal Service Fellows 2021-2022

With many thanks to Mrs Jools Mumford for the data analysis.

What Do The 'Hidden Half' Think?

A Survey of Dorset Appraisees





Our 2021-2022 GP Fellows



Nkoli • Sarah • Julia • Colleen



Background to the project

- The first fellows to be working with Wessex Appraisal Service (WAS)
- Funded by HEE for 12 months with leadership and personal development opportunities
- We are all GPs, working flexibly 2 sessions/week for WAS
- Remote working and collaboration
- This is our joint project:
 - Started in May 2021
 - Supported by Dr Susi Caesar and the WAS Admin Team
 - The aim was to gather further feedback about Medical Appraisal 2020

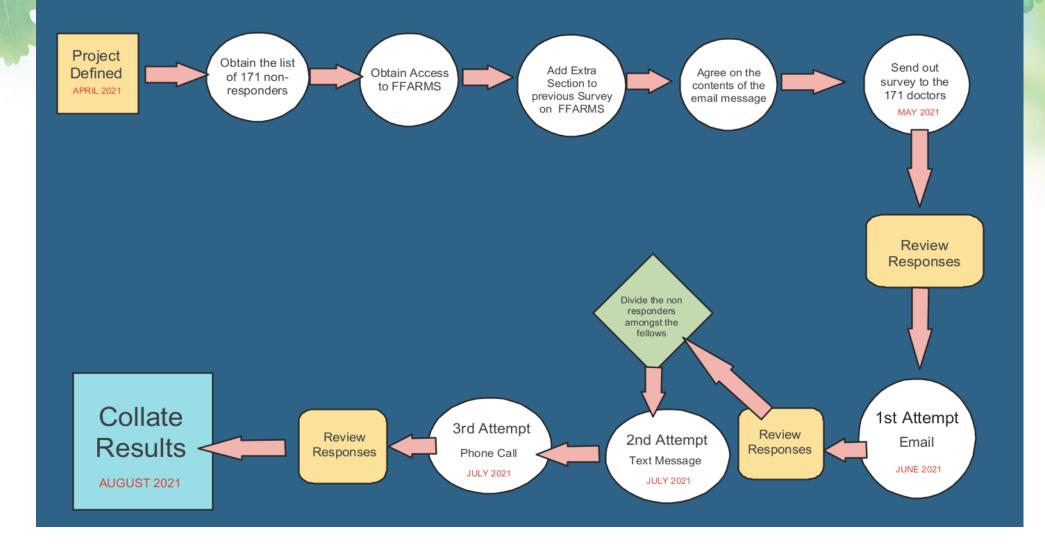
Non responders

- We wanted to know what the "hidden half" think
- Following appraisal, each appraisee receives a feedback questionnaire and about 63% usually respond
- In 2020, just 50% responded
- We wanted to look at the 50% who had not responded
 - What were their reasons for not responding?
 - How can we encourage them to respond?
 - Does the feedback of the "non-responders" correlate with the feedback we already have?
 - Can we improve the response rate in the future?

Methods

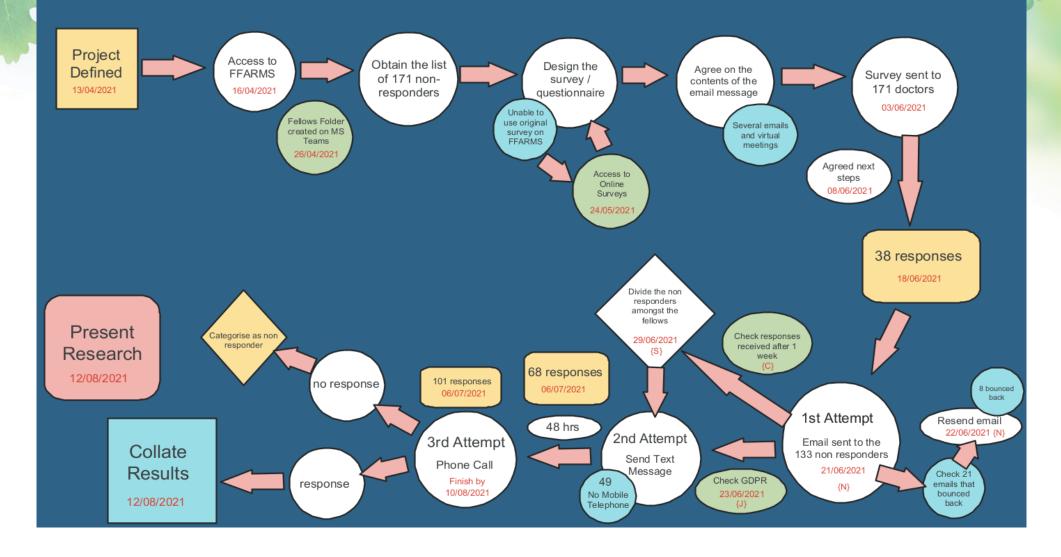
- Dorset GPs were selected as the study cohort
 - They had less interruption in their appraisal delivery
 - We identified 171 non-responders in Dorset
 - We then developed a roadmap for contacting non-responders
 - Using e-mail/text/phone calls
 - We re-sent the original questionnaire with 3 additional questions exploring reasons behind their non-response to the original invitation

Proposed Process Map





Final Process Map





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Who responded to our survey?

Appraisal Year 2020 – 2021 in Dorset

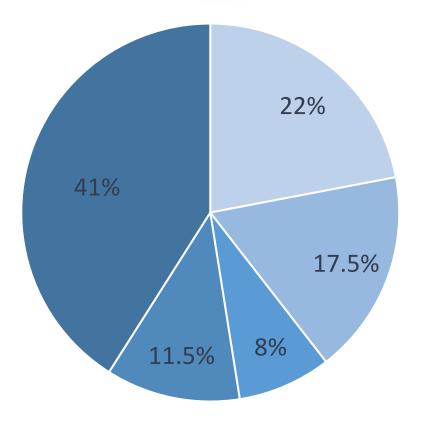
- 341 Post appraisal questionnaires sent
 - Overall, within these 341 doctors, 43% were male and 57% female
- 170 responded at the time to their post appraisal questionnaire
- <u>171 non-responders our project cohort</u>
 - Overall, within this cohort 44.1% were male and 55.9% female

Who responded from our cohort?

• <u>101 out of the 171 initial non-</u> responders

> Of those who were chased to complete the repeat survey, half of all males responded and two-thirds of females responded

What Prompted a Response This Time?



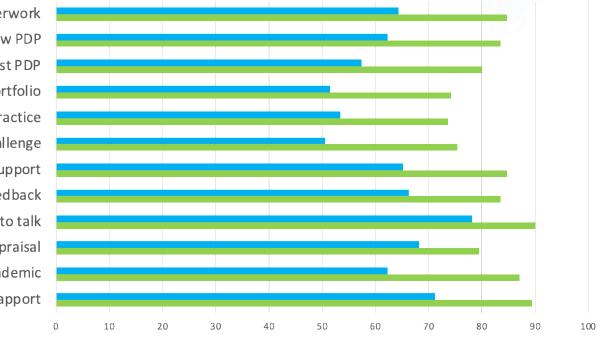
- Generic email from WAS
- Personal email from Fellow
- Text from Fellow
- Phone call from Fellow
- Ongoing non-responder

Results Why didn't they respond to the initial questionnaire? **REASON(S) FOR LACK OF RESPONSE TO ORIGINAL FEEDBACK REQUEST** Number of respondents ticking each option Other I didn't appreciate the value of my feedback in improving the Appraisal... III-health Maternity/paternity leave Personal e.g. family/caring commitments Other workload pressures e.g. non COVID related clinical demand COVID workload e.g. delivering vaccination clinics, hot sites, PCN work I don't recall getting the email 15 20 10 25 30 35 40 0 5

What did our respondents think of their appraisers? Does it differ from those who responded at the time?

Percentage who rated their appraiser skills as 'very good'

Managing process and paperwork Helping to produce new PDP Reivewing progress against PDP Helpding review gaps in portfolio Helping review practice Providing appropriate challenge Providing appropriate support Giving constructive/helpful feedback Listening and giving time to talk Preparing thoroughly for appraisal Facilitate reflection on pandemic Establish rapport



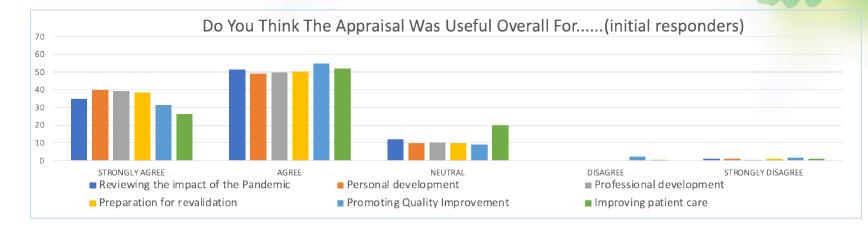
Our cohort
Initial responders

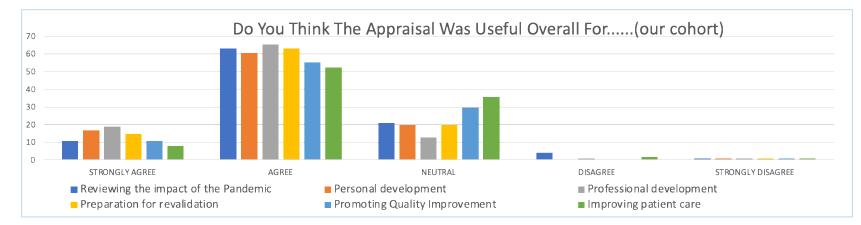
What did our respondents think of their appraisers? Does it differ from those who responded at the time?

Key findings:

- Overall, dissatisfaction is higher and positivity lower in relation to their appraiser
 - But overall, levels of dissatisfaction remained low
- Within our 'chased' group of respondents
 - 'Very good' ratings lower by 19.6% compared to those who responded at the time
 - 'Good' ratings higher by 14.4%
 - 'Satisfactory' ratings higher by 3.8%
 - 'Borderline' ratings higher by 0.4% (all would still be happy to have the same appraiser)

Did our respondents think appraisal is useful?



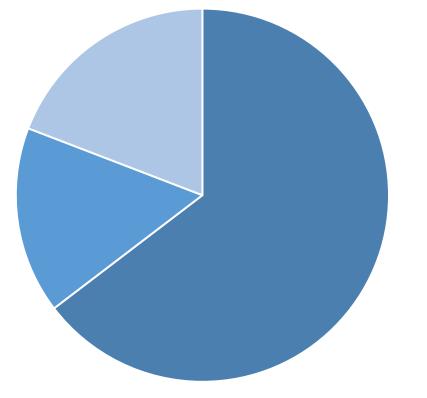


Did our cohort of appraisees feel appraisal is useful? Does it differ from those who responded at the time?

Key findings:

- Within our 'chased' group of respondents:
 - Overall, most still 'strongly agreed' or 'agreed' that appraisal supported personal and professional development, quality improvement, improving patient care and preparation for revalidation
 - However, neutrality is higher (by 11.1% on average) and extreme positivity is lower

Looking forward, how would our respondents like to receive survey invitations in the future?



- Email invite
- Link texted to mobile
- Email and /or link texted to mobile

Why were our results different to those who responded initially?

- May be a true reflection of appraisees' views about appraisal
- Appraisees might have felt pressurised to complete the survey
- Appraisees might have been phoned at an inconvenient time
- Inaccurate recall as appraisal (for most) was several months ago

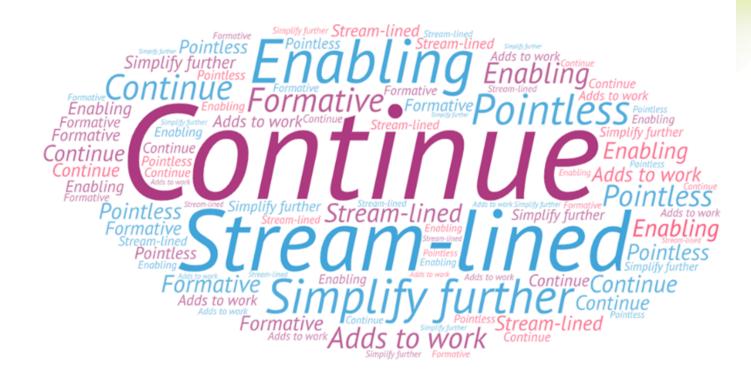
Difficulties Encountered

- FFARMS database clunky and not current
- Unable to merge new survey with original survey
- Change in Dorset GP email addresses
- Remote working and different work patterns

Lessons Learned

- FFARMS data needs cleaning up
 - Contact details need to be current and checked at each appraisal
- There is strong benefit to ensuring appraisees provide up-to-date mobile numbers
 - For administrative purposes
 - To send links to seek feedback (with permission)
- Send survey email invites immediately on completion of the appraisal
 - Do not need to wait for appraisal summary to be finalised
 - Follow-up email after one month if not responded
- Respect that some people don't want to complete surveys and have feedback fatigue
- Important to respect reasons why someone may not complete a survey

Final Comments on Medical Appraisal 2020





Feedback About Conducting Remote Appraisal







Thank you for listening!



